



This project has received funding from the European Union's Horizon Europe research and innovation programme under grant agreement No. 101091903.



[www.flex4res.eu](http://www.flex4res.eu)

## Project overview

# Data Spaces for **Flexible** Production Lines and Supply Chains for **Resilient** Manufacturing

Dr. Kosmas Alexopoulos

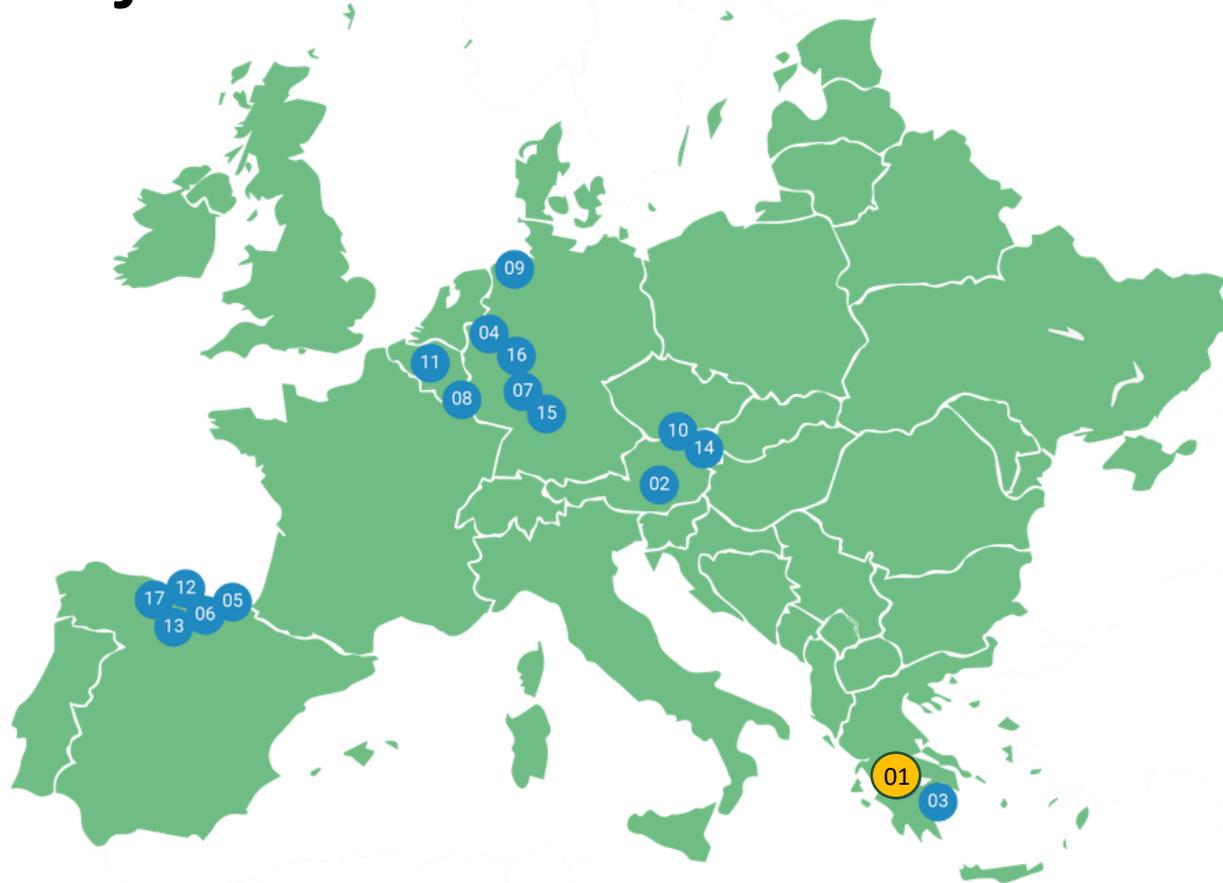
[alexokos@lms.mech.upatras.gr](mailto:alexokos@lms.mech.upatras.gr)

Emmanouil Bakopoulos

[bakopoulos@lms.mech.upatras.gr](mailto:bakopoulos@lms.mech.upatras.gr)



# Project overview



01  LMS Laboratory for Manufacturing Systems & Automation	02  voestalpine ONE STEP AHEAD.	03  SIDENOR
04  BERG Forming Technologies	05  GOIMEK	06  SORALUCE
07  eit Manufacturing Co-funded by the European Union	08  netcompany intrasoft	09  CONTACT Software
10  EXOSCALE member of A <sup>3</sup> Digital	11  Beia CONSULT INTERNATIONAL	12  SAVVY
13  MONDRAGON	14  TU W I E N IFT Institute of Production Engineering and Precision Technologies	15  PIW TU DARMSTADT
16  Universität Siegen	17  IDEKO MEMBER OF BASQUE RESEARCH & TECHNOLOGY ALLIANCE	



**Co-funded by the European Union**

This project has received funding from the European Union's Horizon Europe Framework Programme under grant agreement No 101091903.

**Call:** HORIZON-CL4-2022-TWIN-TRANSITION-01

**Type of action:** HORIZON Innovation Actions

**Starting date:** 1 January 2023

**End date:** 31 December 2025

**Duration:** 36 months

# Objectives

To more resilient supply chains

01

Implementation  
of an open  
platform

02

Resilience  
assessment  
toolbox

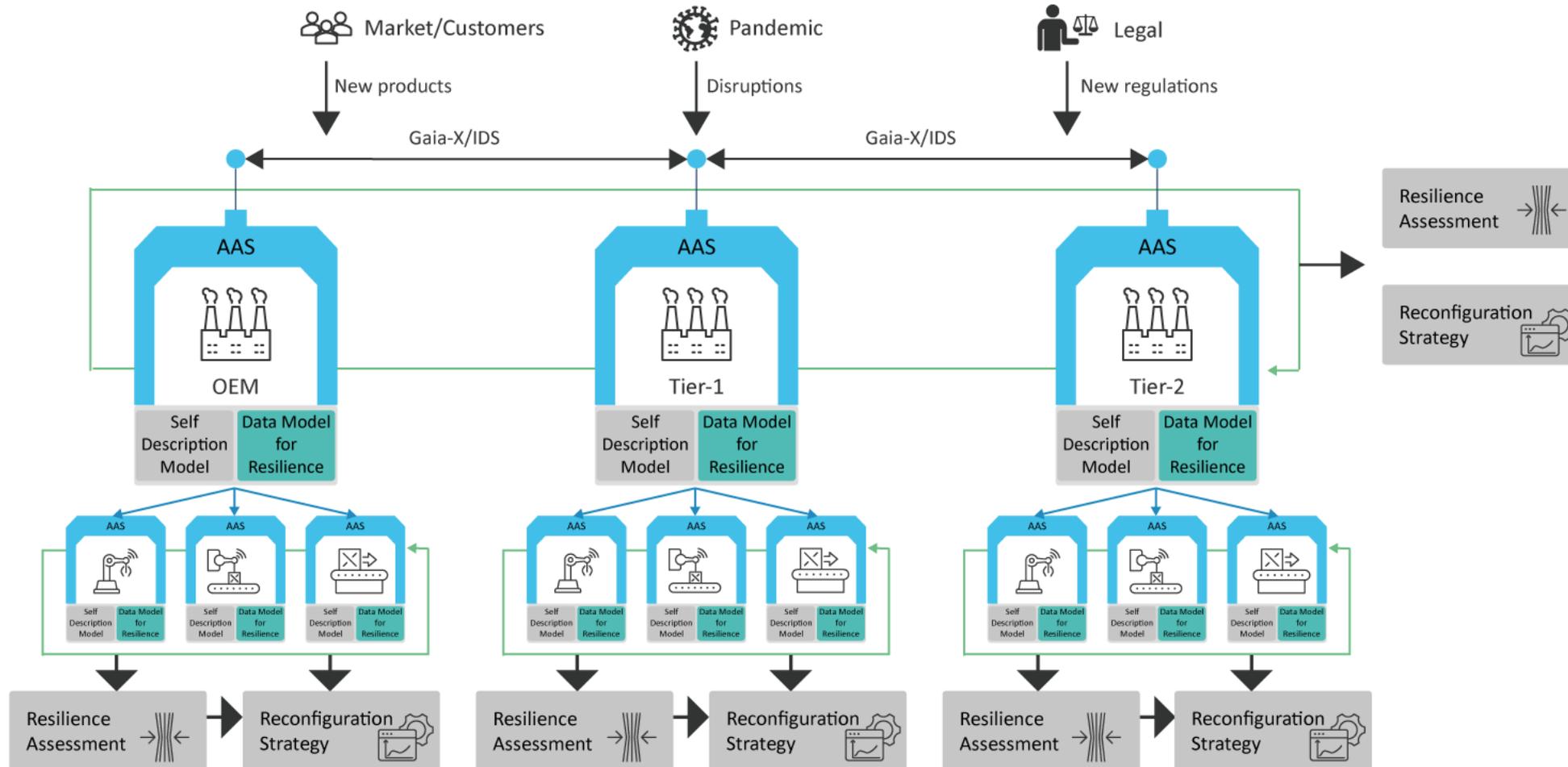
03

Decision making  
for application  
of  
reconfiguration  
strategies

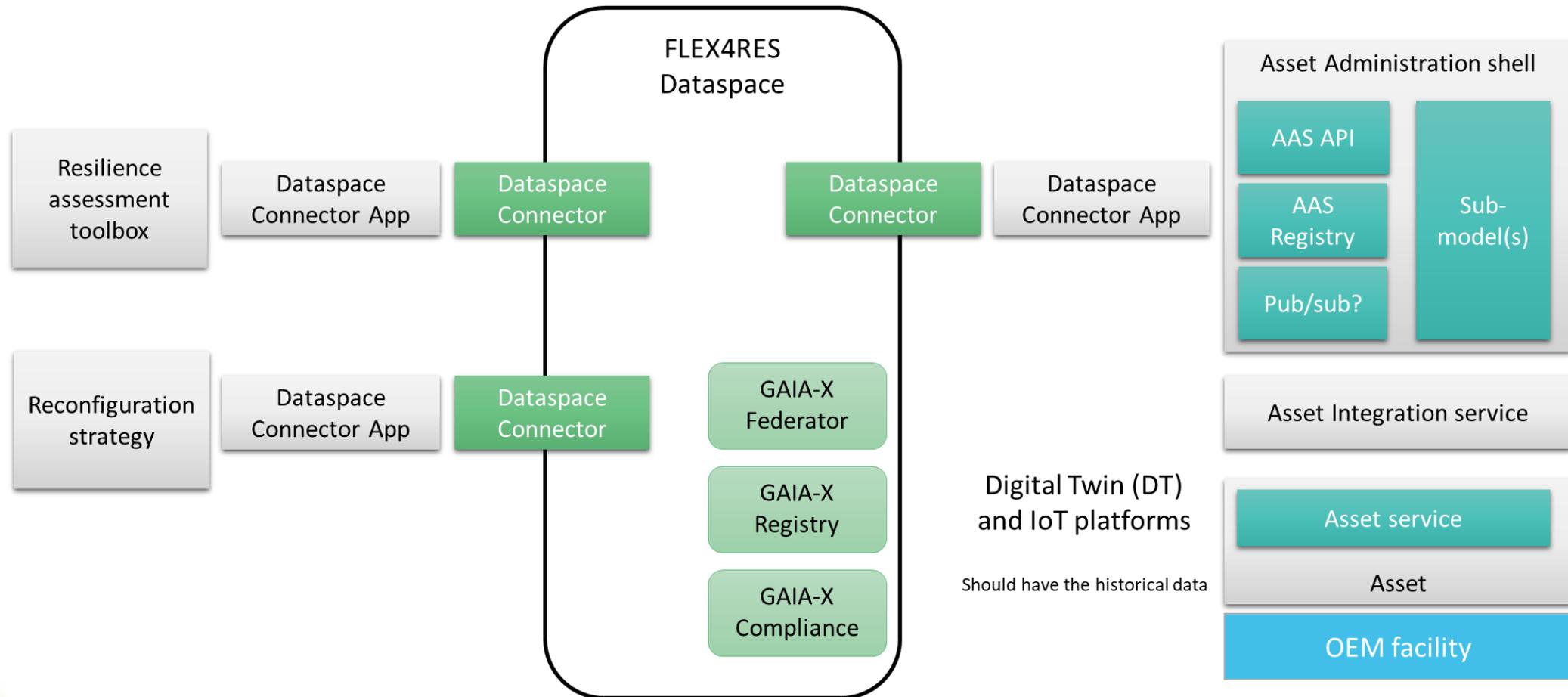
04

Test and  
validate the  
integrated  
solution into  
industrial pilot  
cases

# Flex4Res concept



# Flex4Res architecture



# Resilience assessment toolbox

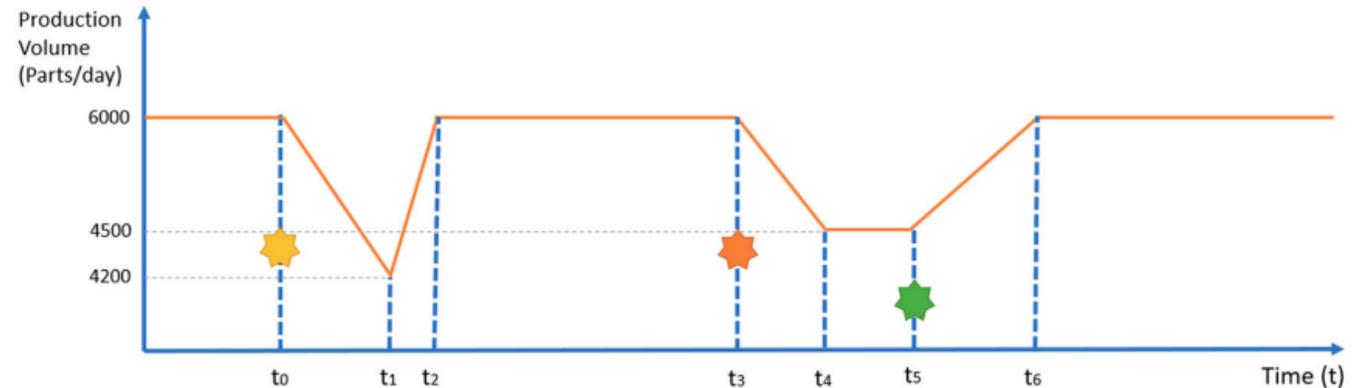
## Problem description:

- The need for resilience assessment tools in manufacturing arises from the **increasing complexity** of global supply chains, the **unpredictable nature of disruptions**, and the imperative for businesses to proactively mitigate risks and ensure continuity in operations.
- Assess resilience capability of production systems at three levels
  - Macro: Whole value and supply chain – network
  - Meso: Production Line & Production Systems – company-wide
  - Micro: Machinery & Device Level – Local / On-site

No.	Resilience assessment solution	Leader	Use case
1	Resilience Data Model	PTW	ALL
2	Resilience assessment – supply chain	LMS	SID
3	Resilience assessment – supply chain plan	LMS	SID
4	Resilience assessment – factory	LMS	SID
5	Resilience assessment – shopfloor	IFT	VOE
6	Resilience assessment – shopfloor	PTW	Pre-pilot
7	Resilience assessment – resource	USI	HANS
8	Resilience assessment – resource-to-shop-floor	IDE, SAV	GOI

# Resilience assessment – supply chain

- **Provider:** LMS
- **Use case:** SIDENOR
- **Objective:** Compute a resilient supply plan. If plan is not resilient trigger the macroplanning tool to recompute a plan.



- **Methodology:** Penalty of Change (POC)  
POC method

*Scenarios:* change in raw material price in supply plan. Adjust the product prices and demands based on the scrap price.

*Penalty:* difference in profit between initial supply plan and what-if scenarios plans

*Probability:* extracted from use case historical data

- Alexopoulos, K., Anagiannis, I., Nikolakis, N., & Chryssolouris, G. (2022). A quantitative approach to resilience in manufacturing systems. *International Journal of Production Research*, 60(24), 7178-7193.

# Reconfiguration strategies toolbox

## Problem description:

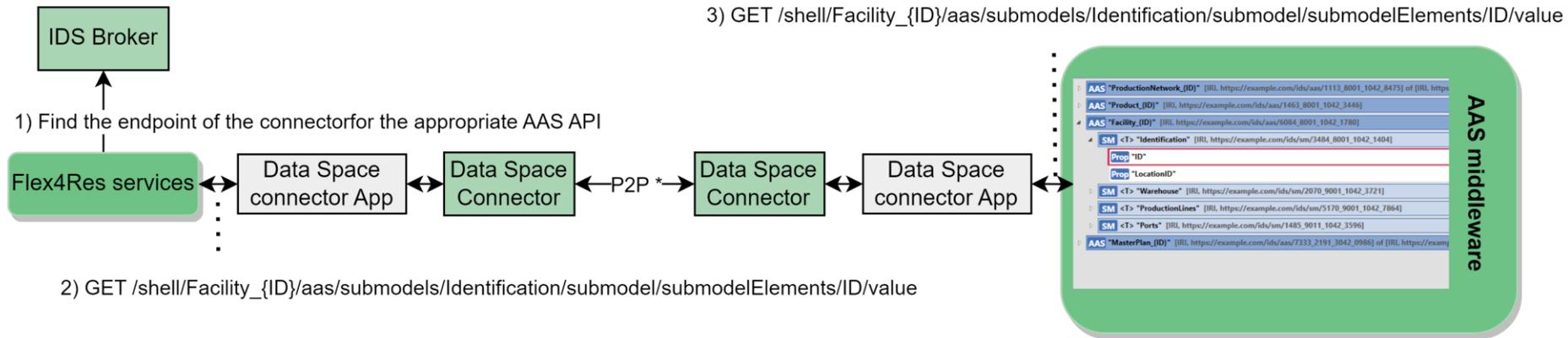
- Reconfiguration strategies are vital in manufacturing to **swiftly adapt** to changing market demands, technological advancements, and unforeseen disruptions, ensuring **optimized** production processes, **minimized** downtime, and sustained competitiveness.
- Reconfiguration strategies tools at three levels:
  - Macro: Whole value and supply chain
  - Meso: Production Line & Production Systems
  - Micro: Machinery & Device Level

No.	Reconfiguration strategies solutions	Level	Leader	Use case
1	Macroplanning tool	Macro	LMS	SID
2	Macro-Meso transition tool	Macro – Meso	LMS	SID
3	Production Scheduling Tool	Meso	LMS	SID
4	Shopfloor Reconfiguration Tool	Meso	IFT	VOE
5	Human Centric Shopfloor Reconfiguration Tool	Meso	SAV	GOI
6	Fault detection and Human Assistance System	Micro	USI	HANS

# AAS & Data Spaces

## AAS models:

- Industrial Digital Twin Association (IDTA)
- Develop new models



\* According to International Data Space communication protocol

# Four industry use cases

	Macro level	Meso level	Micro level
Constant reconfiguration of supply plans – <u>Sidenor use case</u>			
Reconfiguration of manufacturing processes during production – <u>Voestalpine use case</u>			
Production planning optimization – <u>Goimek use case</u>			
Reconfiguration measures after a tool change – <u>Hans Berg use case</u>			

# Sidenor use case

## Constant reconfiguration of supply plans

**Challenge:** Disruptions require reallocating the production, which takes place manually. Decisions taken at network level aren't connected to the reconfiguration needed at the factory level.

**Goal:** Reducing the time required for reconfiguration of the production plans for the production network by supporting the user throughout the reconfiguration planning.

**Dataspace:** Industrial data space (IDS)

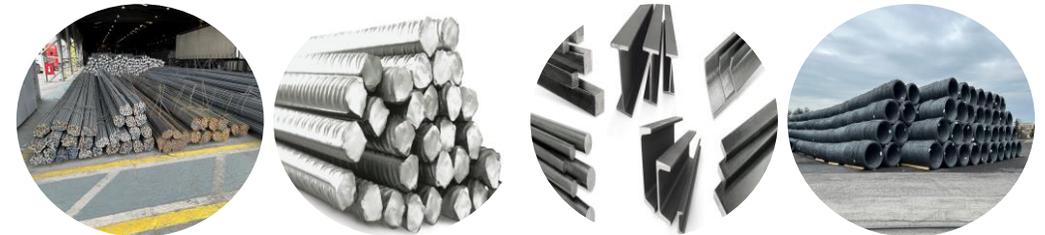
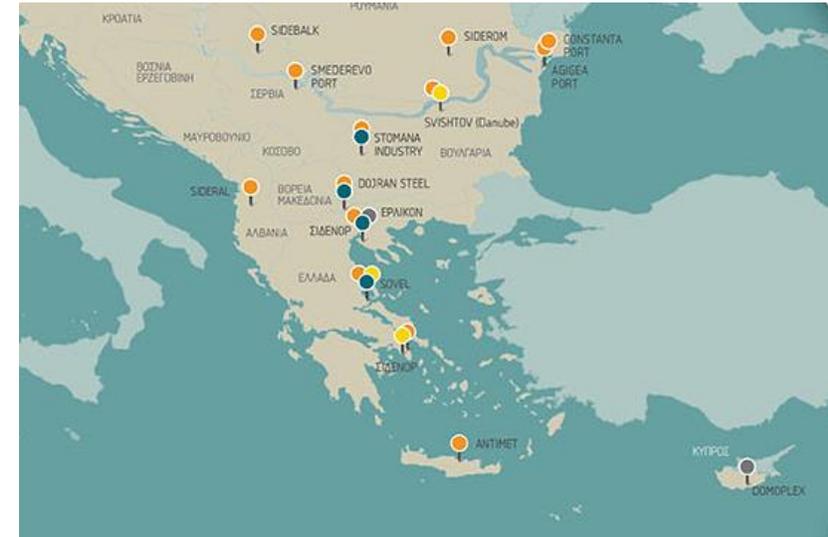
**AAS platform:** DIMOFAC AAS middleware

**Resilience assessment toolbox:**

- Resilience assessment – supply chain,
- Resilience assessment – supply chain plan,
- Resilience assessment – factory

**Reconfiguration strategies toolbox:**

- Macroplanning tool,
- Macro-Meso transition tool,
- Production Scheduling Tool.



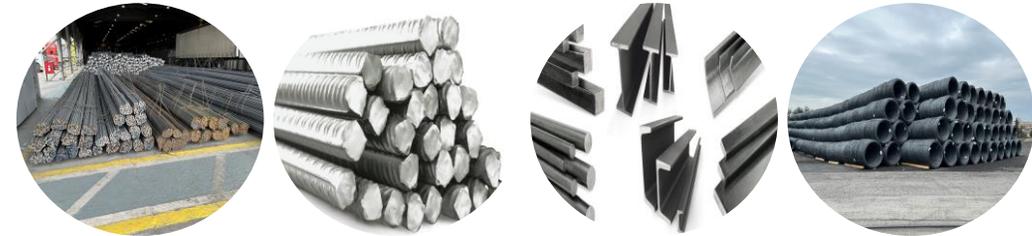
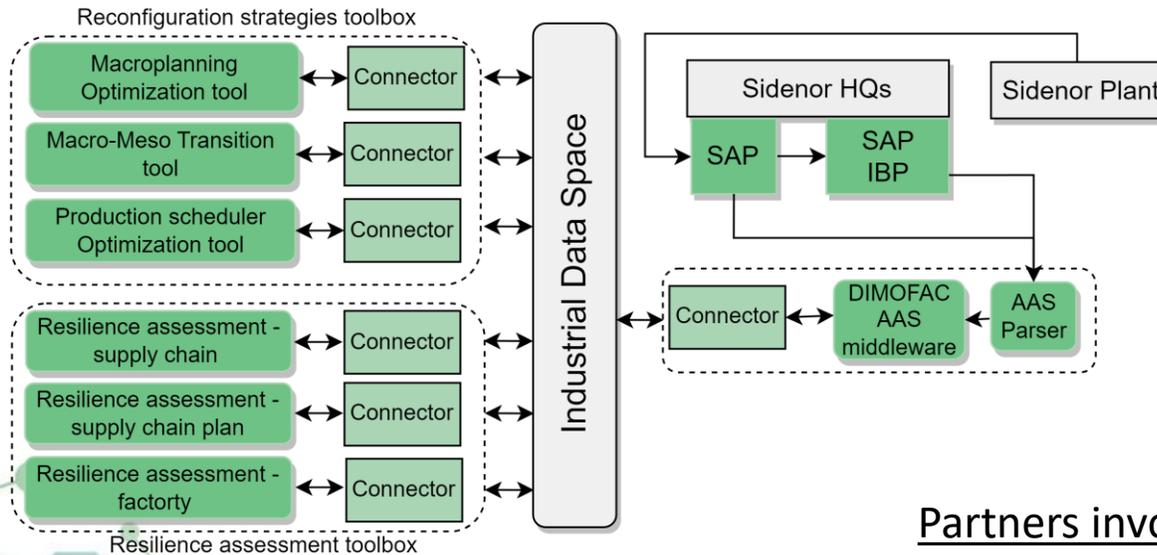
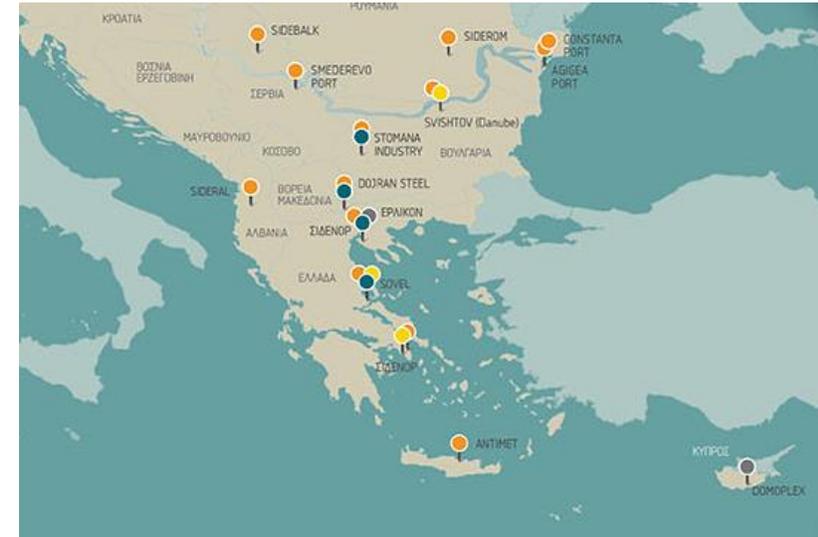
## Partners involved:

# Sidenor use case

## Constant reconfiguration of supply plans

**Challenge:** Disruptions require reallocating the production, which takes place manually. Decisions taken at network level aren't connected to the reconfiguration needed at the factory level.

**Goal:** Reducing the time required for reconfiguration of the production plans for the production network by supporting the user throughout the reconfiguration planning.



### Partners involved:



# Sidenor use case

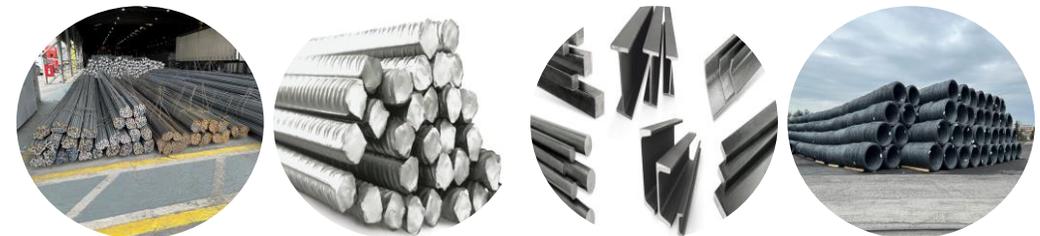
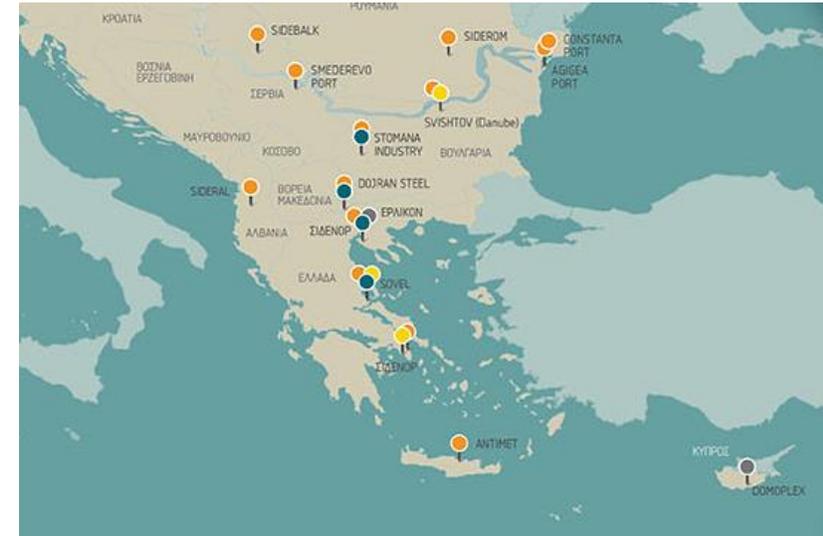
## Constant reconfiguration of supply plans

**Challenge:** Disruptions require reallocating the production, which takes place manually. Decisions taken at network level aren't connected to the reconfiguration needed at the factory level.

**Goal:** Reducing the time required for reconfiguration of the production plans for the production network by supporting the user throughout the reconfiguration planning.

### Expected benefits:

1. Improve overall profit of the network
2. Improve utilization of production resources
3. Reduce inventory costs



### Partners involved:



# Hans Berg use case

## Reconfiguration measures after a tool change

**Challenge:** Adjustment measures are necessary when a tool or material has changed, but its duration and success depend on the experience of the employee executing it.

**Goal:** Reducing the time required to reconfigure the tools, the amount of produced defective components, and the need for the experience required to perform the adjustment tasks.

**Dataspace:** Gaia-X

**AAS platform:** DIMOFAC AAS middleware

**Resilience assessment toolbox:**

- Resilience assessment – resource

**Reconfiguration strategies toolbox:**

- Fault detection and Human Assistance System

Tubular components



Heating components



Deep drawn components



### Partners involved:

# Hans Berg use case

## Reconfiguration measures after a tool change

**Challenge:** Adjustment measures are necessary when a tool or material has changed, but its duration and success depend on the experience of the employee executing it.

**Goal:** Reducing the time required to reconfigure the tools, the amount of produced defective components, and the need for the experience required to perform the adjustment tasks.

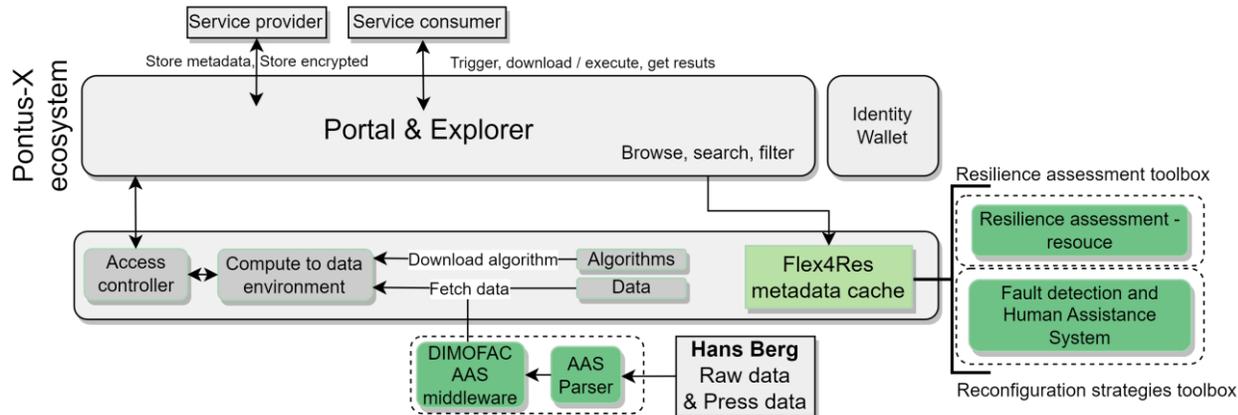
Tubular components



Heating components



Deep drawn components



### Partners involved:

# Hans Berg use case

## Reconfiguration measures after a tool change

**Challenge:** Adjustment measures are necessary when a tool or material has changed, but its duration and success depend on the experience of the employee executing it.

**Goal:** Reducing the time required to reconfigure the tools, the amount of produced defective components, and the need for the experience required to perform the adjustment tasks.

### Expected benefits:

1. Reduce reconfiguration time needed to change tools for new production batches

Tubular components



Heating components



Deep drawn components



### Partners involved:

# Voestalpine use case

## Reconfiguration of manufacturing processes during production

**Challenge:** The products vary in size and shape and can only be machined on machinery providing the necessary capabilities, which also vary on other factors such as tools.

**Goal:** Highly flexible production planning and scheduling, also depending on the current machine state and manufacturing utilities with the opportunity to reconfigure the processes during production.

**Dataspace:** Gaia-X

**AAS platform:** CONTACT IoT platform

**Resilience assessment toolbox:**

- Resilience assessment – shopfloor

**Reconfiguration strategies toolbox:**

- Shopfloor Reconfiguration Tool



Voestalpine Group

### Partners involved:

# Voestalpine use case

## Reconfiguration of manufacturing processes during production

**Challenge:** The products vary in size and shape and can only be machined on machinery providing the necessary capabilities, which also vary on other factors such as tools.

**Goal:** Highly flexible production planning and scheduling, also depending on the current machine state and manufacturing utilities with the opportunity to reconfigure the processes during production.

### Expected benefits:

1. Reduce reconfiguration time
2. Reduce reconfiguration cost
3. Rescue lead time



Voestalpine Group

### Partners involved:

# Goimek use case

## Production planning optimisation



**Challenge:** The process steps within the production of one part are performed in several working centres. They need to be fixed according to the daily production needs.

**Goal:** Increasing the efficiency and competitiveness as well as the predictability of production by developing a cross-site production planner, which can be constantly reconfigured.

**Dataspace:** Gaia-X

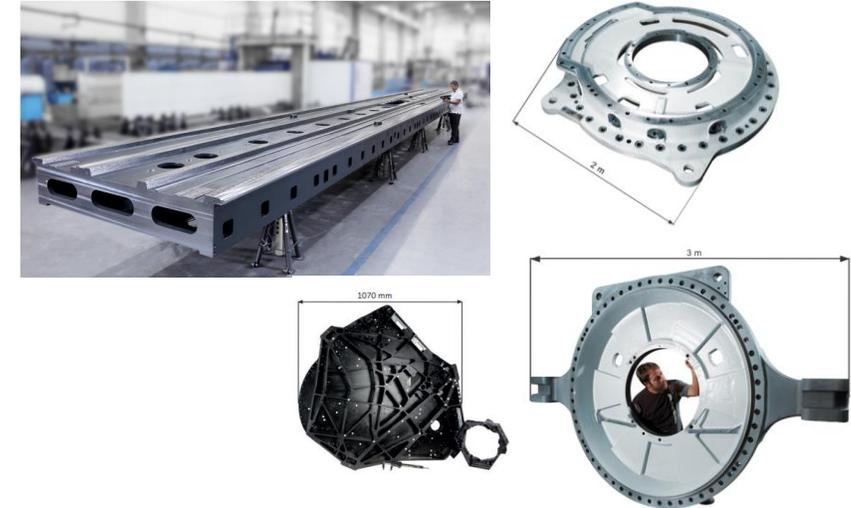
**AAS platform:** SAVVY IoT platform

**Resilience assessment toolbox:**

- Resilience assessment – resource-to-shop-floor

**Reconfiguration strategies toolbox:**

- Human Centric Shopfloor Reconfiguration Tool



### Partners involved:



14/05/2024

19

# Goimek use case

## Production planning optimisation

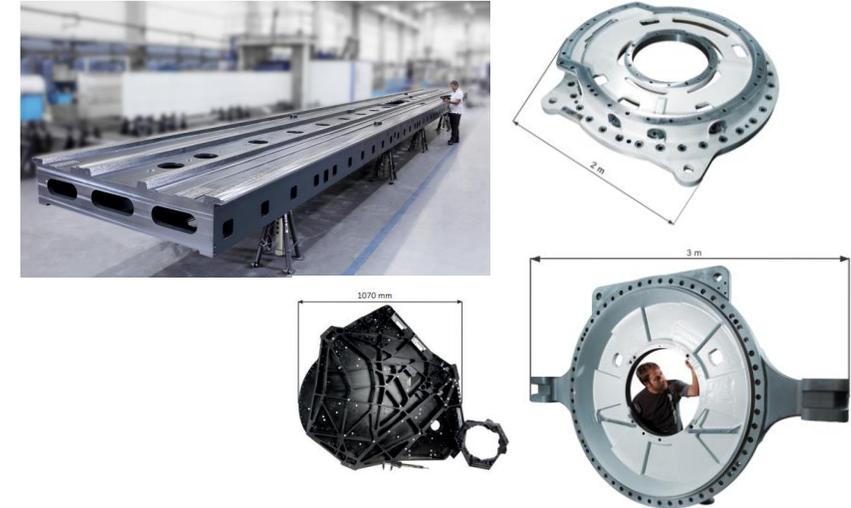


**Challenge:** The process steps within the production of one part are performed in several working centres. They need to be fixed according to the daily production needs.

**Goal:** Increasing the efficiency and competitiveness as well as the predictability of production by developing a cross-site production planner, which can be constantly reconfigured.

### Expected benefits:

1. Reduce reconfiguration time
2. Reduce reconfiguration costs
3. Increase throughput
4. Increase efficiency through automated data exchange



### Partners involved:

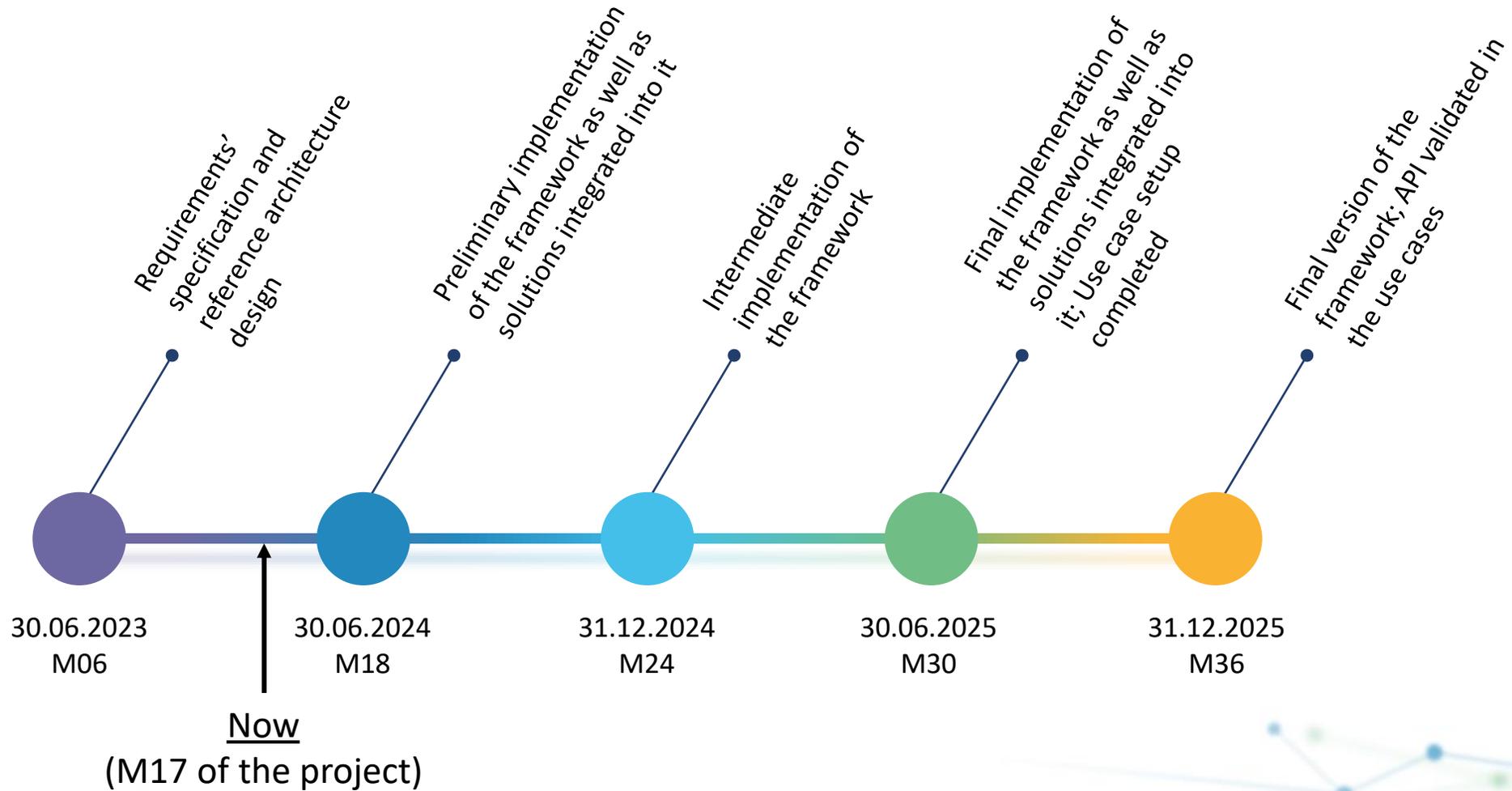


14/05/2024

20

# Milestones

Our way to more supply chain resilience



# Thank you.

Visit our website: [www.flex4res.eu](http://www.flex4res.eu)

Follow us on social media:

 [Flex4Res-project](#)

 [Flex4Res](#)



**Flex4Res**

Co-funded by the  
European Union

